

Community Conversation

March 8, 2020

Strategic Plan for St. Bartholomew's Church

Vision:

• We will, with God's help, be a vibrant faith community that is a blazing beacon of God's transforming love in the world.

Mission:

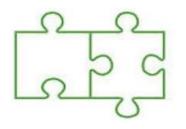
 God is calling us to take righteous risks. We accept this call, and will respond by seeking and serving Christ in ALL people.

Core Values:

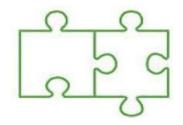
- St. Bartholomew's Episcopal Church
- places worship at our center
- promotes inclusivity and openness
- has a strong commitment to pastoral care
- is dedicated to education, both learning and teaching
- empowers the laity for leadership and ministry
- is deeply committed to outreach and service

Our Strategic Imperatives

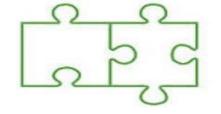
- To demonstrate Christ's reconciling presence in the 40 West communities, we will establish, support and use a faith-centered Community Development Corporation (CDC) to ensure the economic and social well-being of our neighbors.
- We will actively seek and prepare for sustainable growth, building a faith community that fully reflects the joyously diverse Kingdom of God.
- In faithful commitment to our vision, mission and ministry, and as good stewards of God's resources, we will repair, improve and expand our facilities.







- Recap what we've accomplished
- Our Concept Design
- Where are we now?
- Value Engineering (VE) with examples
- Total Costs
- Phasing & impacts
- Our Choices
- Our Path Forward



A RECAP of Our Progress



- Vestry Identified JIGSAW Project May 2015
- Requirements Gathered & Architects Selected 12/15
- Concept Design & Floor Plans Drafted 2016-17
- 11/12/17 Community Conversation Parish gave full consensus & Vestry unanimously passed resolution to move forward with plans for complete JIGSAW solution





PROJECT JIGSAW MASTER PLAN 23 APRIL 2017

AERIAL PERSPECTIVE

St. Bartholomew's jcga + EN



PROJECT JIGSAW MASTER PLAN 23 APRIL 2017



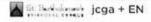


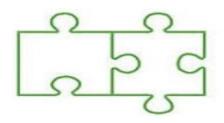
PROJECT JIGSAW MASTER PLAN 23 April 2017

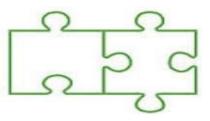
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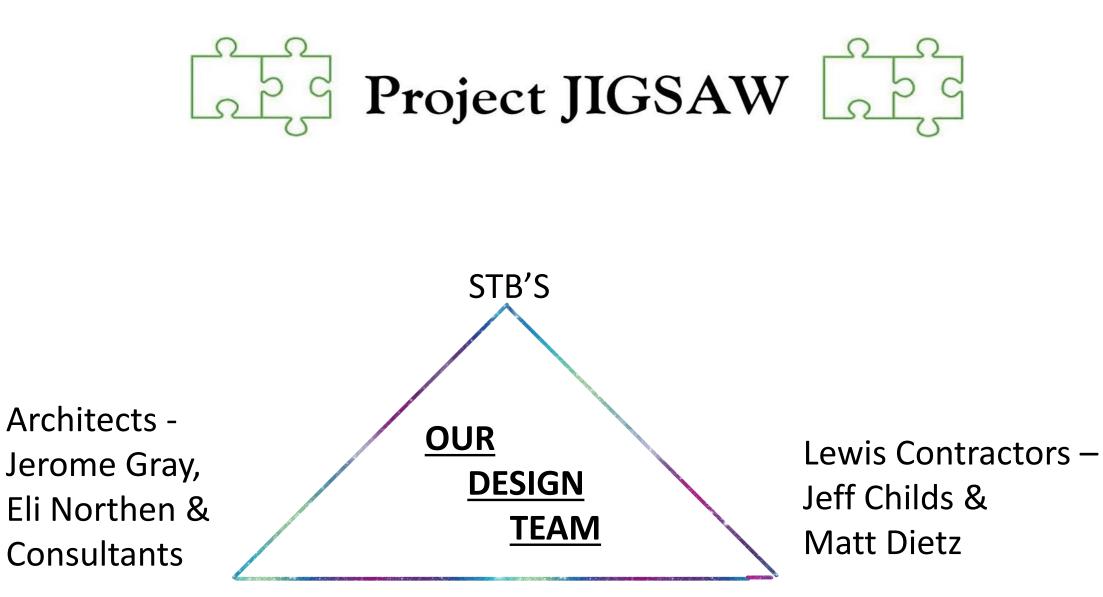
17 JANUARY 2017

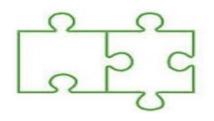




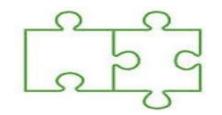


- Contract for Jerome Gray & Consulting Team Services signed 4/30/18
- Pre-Design & Schematic Design by Architects (May Sept. 2018)
- Selection of Lewis Contractors as our Construction Management (CM) Firm (2/18 - 5/19)
- Contract with Lewis (6/19)
- Our Design Team now complete

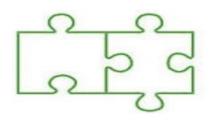




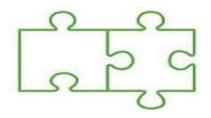
Where Are We Now?



- Lewis performed initial Value Engineering (VE)
- Schematic Design plans completed (9/19)
 ➢ Elevations, roof lines, floor plans, structural considerations
 ➢ Changed addition size
- Lewis developed initial Total Project Costs
- Phasing Options discussed





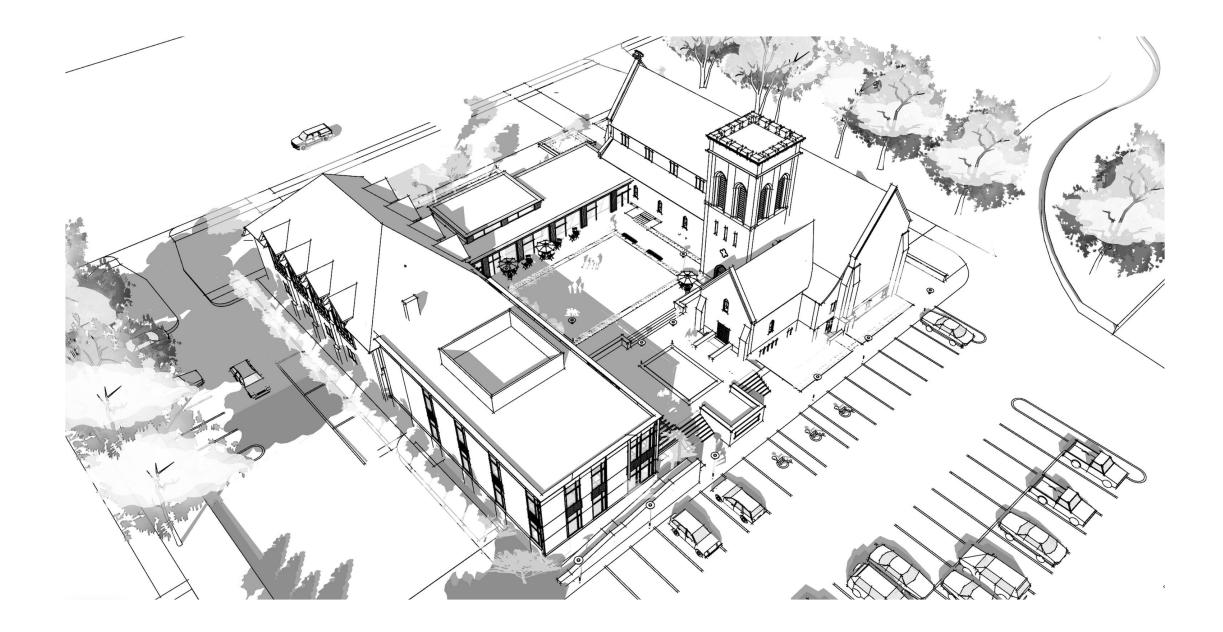


VE is an ongoing process where various materials and methods of construction are reviewed for Best Practice, Best Design, Best Material, & Best Cost, all without sacrificing the intent, performance, quality, and customer satisfaction of the finished product.

In other words, a systematic way to determine Best Value.

Examples

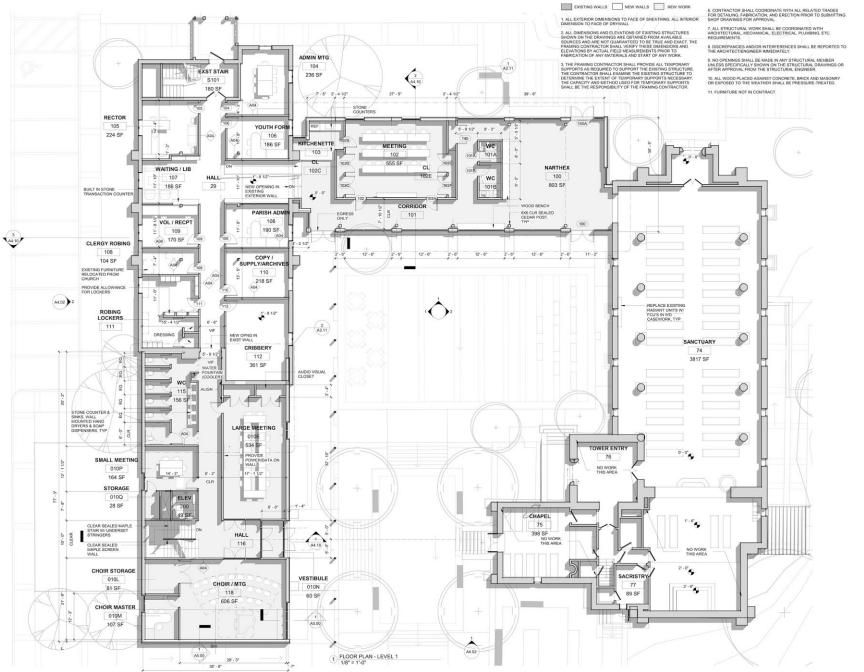
- Parking lot pavers \$209K
- Exterior siding choices
- Number of bathrooms
- Green roof
- Courtyard retaining walls







0' 5' 10' 20' N



JCGA +

ARCHITECT

JEROME C. GRAY ARCHITECT, LLC (PRIME) 3814 Yolando Rd Baltimore, MD 21218 P: 443.570.9097 www.jeromecgrayarchitect.com

ANALOGUE (CONSULTING) 3000 Chestnut Ave, #114 Baltimore, MD 21211 P: 667.303.3146 www.analogue-design.com

LANDSCAPE ARCHITECT

KIMMEL STUDIO 619 Severn Ave, # 202 Annapolis, MD, 21403 P: 410.571.3604 www.kimmelstudio.com

CIVIL ENGINEER

KIMLEY-HORN & ASSOCIATES 1215 E Fort Ave, STE 304 Baltimore, MD 21230 P: 667.401.533 www.kimley-horn.com

STRUCTURAL ENGINEER

STRUCTURA, INC 809 Cathedral Street, Lower Level Baltimore, MD 21201 P: 443.681.7926 www.structura-inc.com

MEP ENGINEER

AJ ENGINEERING 4304 Evergreen Ln, #204 Annandale, VA 22003 P: 703.914.1416 www.ajengineeringinc.com

No.	Description	Date
-		

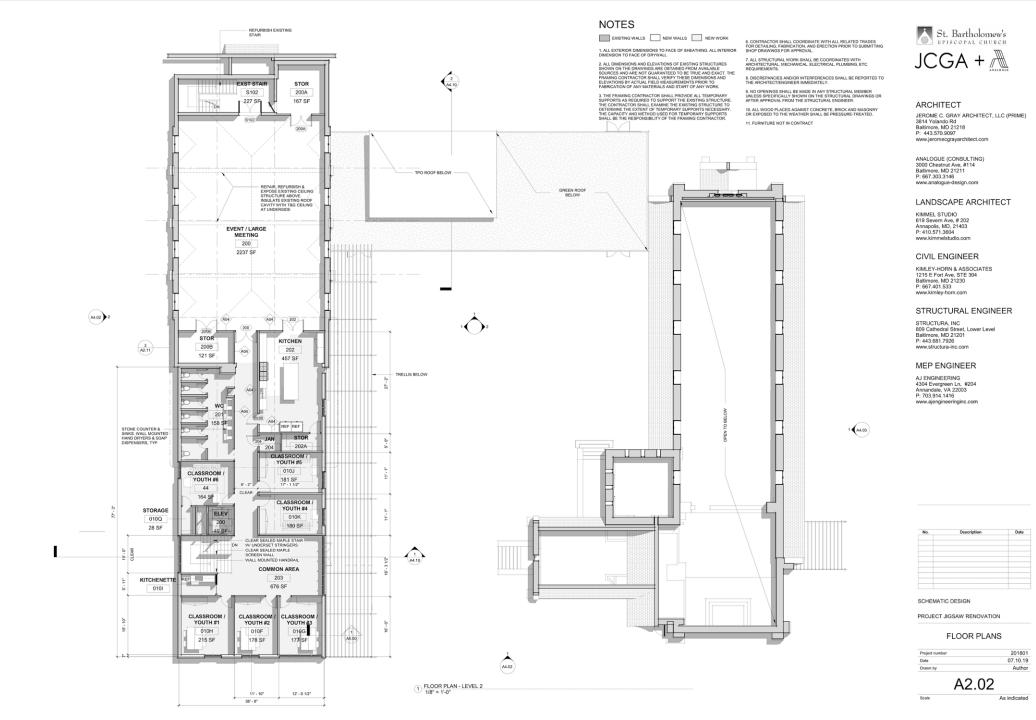
SCHEMATIC DESIGN

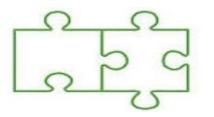
PROJECT JIGSAW RENOVATION

FLOOR PLANS

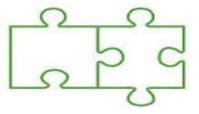
Project number 201801 Date 07,10,19 Drawn by Author A22,001 Scale As indicated

NOTES





Total Project Costs



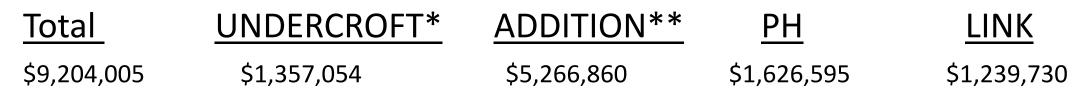
Pre-Construction Design Fees

Construction Costs

- General Conditions not loaded; trailer, storage
- Construction Costs materials, sub-contractor labor
- Lewis Contractors management fee
- Insurance
- Contingency Allowance for unexpected costs

Our Costs



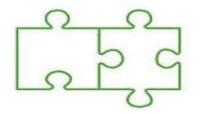


* Includes waterproofing & earthwork on east side

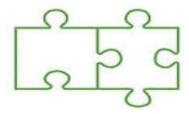
**Includes most earthwork & all utilities connections

Notes:

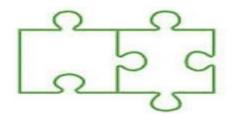
- 1. Value Engineering (VE) results have not been applied
- 2. Costs are expected to decrease as each design stage is finalized and VE is applied
- 3. Other cost reductions for work done now: tree removal, slate roof repair



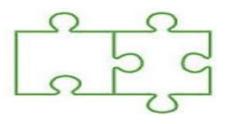
What Costs We Pay



- Contingency Allowance (Approx \$400K)
- Permits
- Insurance increase
- Relocation of staff
- YH Upgrades
- Security/IT hardware, design fees
- BGE temporary connection fees
- City utility connection fees
- Furniture, curtains, etc.



Costs Expended To Date



• Architects \$112,598

(Total contract \$429,909)

• Lewis Contractors \$14,750

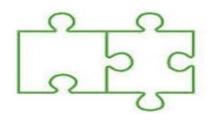
(Total pre-construction fee \$47,500)

Current JIGSAW Available Funds: \$393,574

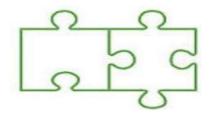


- \$125K granted 2018
- \$200K granted 2019
- \$?? Requested in 2020

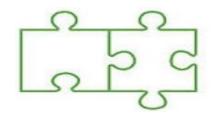
• These are Matching Fund grants



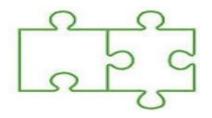




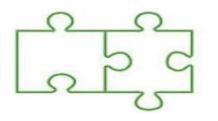
- No clean approach
- Overlap & work that reaches further than footprint of any one phase
 > PH utility lines (water line 1 block west)
 - Storm water drain lines
- New mechanical room 1st, then extend facilities
- Disturb 1 area at a time
 - >Ingress/Egress
 - ➤Coordinate driveway closures
 - ➢Parking



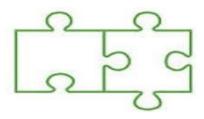




- Safety & Cleanliness
- Staff, 40 West, & AA/NA relocations
- Loss of kitchen for 6-8 months
- How/where to continue activities all Youth & Adult Education sessions, Choir Rehearsals (& piano), Committee & Parish meetings; 40 West food program, Flea Mkt, etc.
- 5% cost increase anticipated for each additional phase



Phasing Example



- Phase 1 Undercroft \$1,357,054
- Phase 2 Addition \$5,266,860

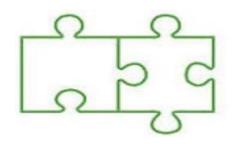
Total \$6,623,914

** Immediate Impacts

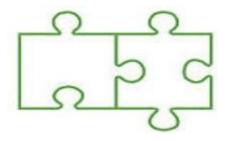
Staff, Cribbery, Event Space, No Accessible Baths from Church

- Phase 3 Renovate PH \$1,626,595
- Phase 4 Link \$1,239,730

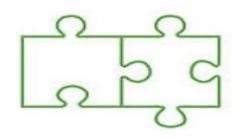
(Current State Funds \$325K)



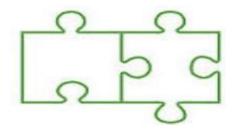




- Stabilize & renovate current structures only
- Make some radical design changes to link and addition to cut costs
- Complete Phase 1 only; defer phases 2 & 3
- Strive to fully fund the entire project (\$9M)



Our Path Forward



• \$\$\$ Task Force

Partners for 'Sacred Places'

Capital Campaign

• Restart Design Work